

● Creating Opportunities & Build Self-Reliance

Enable all our young people to be prepared for the world of work and adult life by promoting volunteering, work experience, apprenticeships and citizenship

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 BCC claimant count rate as % of national claimant count rate.	Low	Quarterly	50%	50%	47%	47%	47%	43%	Green	Claimant Count Rates: London 2.2% Great Britain 2.1% SEMLEP 1.6% South East Region 1.3% Wycombe 1.2% Hertfordshire 1.2% TV Berkshire 1.0% Buckinghamshire 0.9% Aylesbury Vale 0.9% Chiltern 0.8% South Bucks 0.7% Oxfordshire 0.8% https://bbf.uk.com/news/buckinghamshires-claimant-count-march-2018	At 0.9% of working age residents, Buckinghamshire's claimant count rate remains at a historic low and less than half the national rate. Despite rising for each of the last two months to reach the highest level seen since 2014, Buckinghamshire's claimant count has now risen more slowly than across the country for the last three months. BCC/BBF have contributed to this through encouraging entrepreneurship, bringing forward employment land, encouraging apprenticeship take-up, offering business support, directing skills delivery/designing curricula, delivering broadband and encouraging innovation.

● Keeping Buckinghamshire Thriving & Attractive

Enable the right conditions and incentives to attract new and growing businesses to Buckinghamshire, driving economic growth and enable the right conditions to attract people to live, learn and work in Buckinghamshire

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
2 % of new floorspace developed in our 3 Enterprise Zones.	High	Quarterly, cumulative	100.0%	not available (new indicator)	105.7%	105.7%	105.7%	109.5%	Green	N/A	The % Floorspace has increased from 105.7% in Q3 to 109.5% in Q4. This is due to completion of some additional B2 units at Westcott.

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
3 To improve access to super-fast broadband (>30mbps) for Buckinghamshire Commercial Premises (business parks and residential).	High	Quarterly	Graduated target 2017/18 Q1: 93.0% Q2: 93 .6% Q3: 94.2% Q4: 94.8%	not available (new indicator)	Not available	Not available	Not available	Not available	Not available	74% of small businesses in business parks and trading estates have access to superfast services (>30mbps) nationwide	This measure is on hold while we review the methodology.
4 To improve availability of fixed fibre to residential and business premises.	High	Quarterly	Graduated target 2017/18 Q1: 91.0% Q2: 91.4% Q3: 91.8% Q4: 92.1%	not available (new indicator)	90.3%	91.5%	92.6%	94.1%	Green	Buckinghamshire 94.1% Central Bedfordshire 95.3% Hertfordshire 96.3% Milton Keynes 97.9% Northamptonshire 96.9% Oxfordshire 96.1% Windsor and Maidenhead 94.8%	Taken from 'Think Broadband' measures of access to superfast broadband (>30mbps), we have surpassed the Q4 target of 92.1% superfast coverage (>30mbps). Between Jan - Mar we had 15 brand new fibre enabled cabinets (side of road) installed, which will deliver superfast broadband to 1,313 premises (resi and non-resi) across Buckinghamshire.

● Creating Opportunities & Build Self-Reliance

Continue to improve the health and wellbeing of our residents and address major health risks

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 % of the eligible population invited to an NHS Health Check.	High	Current quarter only	100.0% Target is the same for both 2016/17 and 2017/18.	97.5% (31,083/31,877)	103.1% (8,220/7,969)	87.4% (7,015/8,023)	93.3% (7,482/8,023)	89.8% (7,203/8,023)	Red	69.9% (Q3 2017/18 South East) 76.5% (Q3 2017/18 England) 79.7% (Q3 2017/18 CIPFA peers)	<p>This indicator measures the proportion of people identified as eligible for an NHS Health Check who were invited to attend. 89.8% of eligible people in Buckinghamshire were invited for an NHS Health Check in Q3, which is below target (100%) but above national (76.5%) regional (69.9%) and comparator performance (79.7%).</p> <p>While the proportion of people invited for an NHS Health Check decreased compared to the previous quarter, this variation is within the usual tolerance (it is not unusual to see differences of up to 10% between quarters). This variation is due to general practices delivering NHS Health Checks in different ways (some practices send out most invitation letters at the start of the year) and seasonal variation in demands on general practice. We raise poor performing practices with the CCG.</p> <p>Overall, performance to date for Q1-Q3 in 2017/18 is over 90% (90.2%). The payment structure for practices was changed in 17/18 as they are now only paid to invite up to 100% of their eligible population. Previously practices who invited more than 100% would be paid for additional invites and this meant that practices who over-invited were increasing the overall performance across the County. However inviting extra individuals early created problems when they became eligible later in the 5 year programme. This change assists with the overall delivery of a 5 year programme, but has reduced the overall invitation level.</p>

<p>² % receiving an NHS Health Check of those who were offered an NHS Health Check.</p>	<p>High</p>	<p>Current quarter only</p>	<p>48.0% This is the target for 2017/18 Target for 2016/17 was 50.0%.</p>	<p>45.4% (14,111/31,083)</p>	<p>50.1% (4,119/8,220) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.</p>	<p>53.3% (3,738/7,015) This result is for Q1 2017/18 because the data runs one quarter behind.</p>	<p>46.3% (3,467/7,482) This result is for Q2 2017/18 because the data runs one quarter behind.</p>	<p>49.6% (3,573/7,203) This result is for Q3 2017/18 because the data runs one quarter behind.</p>	<p>Green</p>	<p>54.2% (Q3 2017/18 South East) 51.1% (Q3 2017/18 England) 54.9% (Q3 2017/18 CIPFA peers)</p>	<p>This indicator measures the proportion of people invited for an NHS Health Check who attend. 49.6% of invited people in Buckinghamshire attended an NHS Health Check in Quarter 3, which is above our local target (48%) but is slightly below the national average for Q3 (51.1%), the regional average (54.2%) and our CIPFA peers (54.9%). However as the percentage invited in the region and CIPFA peers was lower than in Buckinghamshire, the comparison of % receiving of those offered is difficult to compare directly. An improvement in local uptake rate has been recorded for this quarter compared to Q2 – meeting our target. Continued quality assurance visits are used to support practices to address any issues - improved performance reporting supports targeting those practices with lower uptake. A campaign is planned for 2018 to boost awareness of the benefits of attending, particularly for at-risk groups. We have been promoting the use of the national standard invitation letter (behavioural insight research used to inform this) in order to keep to best practice and encourage take up.</p>
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3	% of appointments offered within 48 hours to clients attending a sexual and reproductive health service.	High	Current quarter only	98.0% Target is the same for both 2016/17 and 2017/18.	98.1% (14,419/14,698)	100.0% This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	100.0% (3,531/3,531) This result is for Q1 2017/18 because the data runs one quarter behind.	100.0% (3,948/3,948) This result is for Q2 2017/18 because the data runs one quarter behind.	100.0% (3,611/3,611) This result is for Q3 2017/18 because the data runs one quarter behind.	Green	Benchmarking information is not available.	This indicator measures the timeliness of appointments offered at sexual health services. Performance for Q3 is 100%, above the target of 98%. There is no benchmarking data available with which to compare.
4	Number of current smokers achieving a 4 week quit.	High	Current quarter only	Target for 2017/18 is 1,088 or 272 per quarter. Target for 2016/17 was 1,520 or 380 per quarter.	1,147	262 This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	305 This result is for Q1 2017/18 because the data runs one quarter behind.	250 This result is for Q2 2017/18 because the data runs one quarter behind.	182 This result is for Q3 2017/18 because the data runs one quarter behind.	Red	Benchmarking information is not available.	This indicator measures the number of smokers who achieve a 4 week quit. 182 people in Buckinghamshire achieved a 4 week quit in Q3, which is below the quarterly target (272). No benchmarking information is available. The smoking cessation service is one of a number of lifestyle services which have been retendered and from 1 April 2018 and are integrated into one lifestyle service. A reduction in quitters was expected as existing providers have experienced staff shortages and other impacts as a result of the retender. We have delivered a social media campaign during Q3 to raise awareness and increase referrals to the service.

5 % of successful alcohol treatment completions of those in treatment.	High	This is a rolling, 12-month average and so each quarter represents 12 months activity	40.0% This is the target for 2017/18. Target for 2016/17 was 45.0%.	37.5% (100/267)	37.5% (100/267) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	36.9% (108/293) This result is for Q1 2017/18 because the data runs one quarter behind.	39.1% (117/299) This result is for Q2 2017/18 because the data runs one quarter behind.	34.3% (103/300) This result is for Q3 2017/18 because the data runs one quarter behind.	Red	37.4% (Q3 2017/18 South East) 39.9% (Q3 2017/18 England) 36.7% (Q3 2017/18 CIPFA peers)	This indicator measures the proportion of people receiving treatment for alcohol-related issues who successfully complete treatment. Our performance in Q3 was 34.3%, which is below target (40%). It is also below national (39.9%), regional (37.4%) and comparator performance (36.7%). The new adult substance service started in October 2017, so Q3 was the first three months of the new service. During transition it is vital for services like this to focus on stabilising existing service users through the change and minimising the risks of service users dropping out of treatment. As a result it is common for successful completion figures to drop during recommissioning and transition to a new service.
6 % of successful drug treatment completions of those in treatment.	High	This is a rolling, 12-month average and so Q4 data is also the annual data	15.0% Target is the same for both 2016/17 and 2017/18.	17.0% (136/802)	17.0% (136/802) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	14.9% (116/777) This result is for Q1 2017/18 because the data runs one quarter behind.	14.5% (111/768) This result is for Q2 2017/18 because the data runs one quarter behind.	13.3% (101/762) This result is for Q3 2017/18 because the data runs one quarter behind.	Red	16.1% (Q3 2017/18 South East) 14.9% (Q3 2017/18 England) 16.1% (Q3 2017/18 CIPFA peers)	This indicator measures the proportion of people receiving treatment for drug-related issues who successfully complete treatment. Our performance in Q3 was 13.3%, which is below target (15%). It is below national (14.9%), regional (16.1%) and comparator performance (16.1%). The new adult substance service started in October 2017, so Q3 was the first three months of the new service. During transition it is vital for services like this to focus on stabilising existing service users through the change and minimising the risks of service users dropping out of treatment. As a result it is common for successful completion figures to drop during recommissioning and transition to a new service.
7 % of births that receive a face-to-face New Birth Visit within 14 days by a health visitor.	High	Current quarter only	90.0% Target is the same for both 2016/17 and 2017/18.	89.9% (5,424/6,032)	93.2% (1,267/1,361) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	94.2% (1,375/1,459) This result is for Q1 2017/18 because the data runs one quarter behind.	95.8% (1,392/1,453) This result is for Q2 2017/18 because the data runs one quarter behind.	95.9% (1,436/1,497) This result is for Q3 2017/18 because the data runs one quarter behind.	Green	84.5% (Q2 2017/18 South East) 88.3% (Q2 2017/18 England) 88.0% (Q2 2017/18 CIPFA peers)	This indicator measures the proportion of new birth visits undertaken within 14 days. Performance for Q3 is 95.9%, which is above target (90%).

Improve community safety and reduce crime and the fear of crime

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
8 Improvement in risk category for those clients working with an Independent Domestic Violence Advocate (IDVA).	High	Cumulative (year to date)	65%	New measure	77%	71%	74%	Not available - data runs one quarter behind	Green	The Q3 outturn of 74% is above the target of 65% for this measure. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the impact of the Independent Domestic Violence Advocate (IDVA) service. A reduction in risk was reported for 74% of people who engaged with the service in quarter 3, which is above target (65%).

Support our voluntary and community sector to develop our communities to help themselves, including empowering communities to deliver and prioritise services and promote good citizenship and inclusivity

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
9 % of customers who rate the registration service as good or excellent.	High	Year to date	95%	99%	99.0%	100.0%	100.0%	99.5%	Green	As this is a local measure there is no national or comparator benchmarking.	This indicator measures customer experience of our registration service. 99.5% of customers rated the service as Good or Excellent in quarter 4, above the target of 95%.
10 Total number of visitors to Bucks County Museum.	High	Year to date	Graduated target Q1: 23,733 Q2: 50,915 Q3: 68,048 Q4: 90,000	88,874	21,636	56,051	74,839	96,963	Green	As this is a local measure there is no national or comparator benchmarking.	This indicator measures the number of visitors to Bucks County Museum. Figures reported are cumulative for this year. At the end of quarter 4, 96,963 visitors had attended the museum, which is above target for the year (90,000).
11 Number of downloads per annum in Libraries.	High	Year to date	Graduated target Q1: 24,500 Q2: 49,000 Q3: 73,500 Q4: 98,000	93,481	23,470	50,326	76,367	107,592	Green	As this is a local measure there is no national or comparator benchmarking.	This indicator measures the number of downloads conducted in Libraries. Figures reported are cumulative for this year. At the end of quarter 4, 107,592 downloads had been achieved which is above the target of 98,000 for the year.

12	% of Future Steps Lone Parent Course starters achieving Education, Employment or Training (EET) within 6 months.	High	Year to date (data only available every 6 months)	33%	46%	N/A	N/A	N/A	41%	Green	As this is a local measure there is no national or comparator benchmarking.	<p>This indicator measures the effectiveness of the Future Steps Lone Parent Course.</p> <p>At the end of quarter 4, 41% of the course starters achieved education, employment or training within 6 months, which is above the target of 33%.</p>
13	% of young unemployed people engaged in support achieve Education, Employment or Training (EET) within 12 months.	High	Year to date (data only available at year end/Q4)	50%	52%	N/A	N/A	N/A	52%	Green	As this is a local measure there is no national or comparator benchmarking.	<p>This indicator measures the impact of support provided through Community Wellbeing Programme to young unemployed people.</p> <p>52% of young people achieved education, employment or training within 12 months, which is above the target of 50%.</p>
14	% of sector based work academies course starters achieving Education, Employment or Training (EET) within 3 months.	High	Year to date (data only available at year end/Q4)	40%	40%	N/A	N/A	N/A	100%	Green	As this is a local measure there is no national or comparator benchmarking.	<p>This indicator measures the effectiveness of the Sector Based Work Academies Course.</p> <p>At the end of quarter 4, 40 course starters achieved education, employment or training within 3 months, which is above the target of 40% (16 people).</p>

● Safeguarding our vulnerable

Safeguard vulnerable adults including providing understanding and dignity in end of life care.

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 % of older people still at home 91 days after hospital discharge. (re-ablement) (Measured for 1 qtr. of the year only).	High	Data not available	75%	75%	N/A	N/A	N/A	N/A	Not available	The national average in 2016/17 was 82.7% and our comparator group average for 2016/17 was slightly lower at 81.5%.	This is a joint social care / health measure for the 'Short and Long-Term Support' Statutory Return and requires BCC to source some of the data from NHS partner(s). At this time the data is still being collated internally and from Health. A provisional measure outturn should be available mid to late May 2018.
2 % of CBS clients receiving an annual review (community based services).	High	Year to date	Graduated target Q1: 25.0% Q2: 50.0% Q3: 75.0% Q4: 100.0% (20% target tolerance at end of year)	71.1%	17.6%	44.5%	60.2%	86.4%	Green	The Q4 outturn of 86.4% is above the tolerance target (target 100% - 20% tolerance = 80%) and our position this time last year 71.1%. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the proportion of people receiving community-based services who are reviewed at least once per year. Performance increased significantly from January and for quarter 4 is 86.4%, which is below the annual target (100%) but within the 20% target tolerance and above our quarter 4 position last year 71.1%.

3 % of placement clients receiving an annual review.	High	Year to date	Graduated target Q1: 25.0% Q2: 50.0% Q3: 75.0% Q4: 100.0% (20% target tolerance at end of year)	61.0%	15.7%	35.5%	48.7%	74.3%	Red	<p>The Q4 outturn of 74.3% is below the tolerance target (target 100% - 20% tolerance = 80%) but we are performing better than our position this time last year 61.0%.</p> <p>As this is a local measure there is no national or comparator benchmarking.</p>	<p>This indicator measures the proportion of people in residential or nursing care who are reviewed at least once per year.</p> <p>Performance increased significantly from January and for quarter 4 is 74.3%, which is below the annual target (100%) and not within the 20% target tolerance.</p> <p>We have implemented actions to sustain recent improvement and are currently developing a delivery plan for reviews to increase our performance in 2018/19.</p>
4 % timely CYP transitions (children and young people).	High	Year to date	Graduated target Q1: 12.5% Q2: 25.0% Q3: 37.5% Q4: 50.0%	1.6%	11.1%	9.0%	7.1%	35.1%	Red	<p>The Q4 outturn of 35.1% is below the target (50%) however is a significant improvement on Q3 and the first time there has been a 25% increase in the number of transitions plans. As this is a local measure there is no national or comparator benchmarking.</p>	<p>This indicator measures the proportion of children and young people who transition from Children's Services to Adult Social Care in a timely manner.</p> <p>Performance showed a marked increase from January onwards and for quarter 4 is 35.1%, which is below the annual target (50%) however a significant improvement on previous quarters.</p> <p>Adult Social Care and Children's Services are working together on a plan to drive improvement. The aim is to ensure that more children and young people who need to transition are identified at an early age.</p>

Ensure our older, disabled and vulnerable people receive support that is right for their needs, delaying the need for care through earlier diagnosis, intervention and reablement, including helping unpaid carers
Improving outcomes for adults with special educational needs or disability

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
5 % of adults in contact with secondary mental health services who live independently.	High	Year to date	84.5%	84.5%	82.8%	82.0%	80.4%	81% (provisional)	Amber	<p>The Q4 outturn of 81.0% is below the target of 84.5% and our position this time last year 84.5%.</p> <p>There is no benchmarking data available for 2016/17 due to national issues with data accuracy.</p>	<p>This indicator measures the proportion of people in contact with secondary mental health services who live independently.</p> <p>Performance for quarter 4 is 81% which is slightly below target (84.5%).</p> <p>We will monitor this closely through our practice forums & placement reviews and will work together with the mental health trust to improve recording.</p>
6 % of clients using social care who receive direct payments.	High	Year to date	37.0%	40.6%	40.6%	40.4%	41.2%	41.7% (provisional)	Green	<p>The Q4 outturn of 41.7% is above the target of 37.0% and our position this time last year 40.6%.</p> <p>We are also performing better than the 2016/17 national average of 28.3% and the 2016/17 comparator average of 31.8%.</p>	<p>This indicator measures the proportion of people who receive a direct payment to arrange and purchase their own care.</p> <p>Performance for quarter 4 is 41.7%, which is above target (37%) and above national (28.3%) and comparator performance (31.8%).</p>

7	Admissions of older people (65+) into residential and nursing care. Rate per 100,000 of population.	Low	Year to date	Graduated target Q1: 130.0 Q2: 260.0 Q3: 390.0 Q4: 520.0	494.2	62.2	140.7	250.9	400.8 (provisional)	Green	<p>The Q4 outturn of 400.8 is below the target of 520.0 and our position this time last year 494.2.</p> <p>We are also performing better than the 2016/17 national average of 610.7 and the 2016/17 comparator average of 560.4.</p>	<p>This indicator measures the number of older people admitted to long term residential or nursing care, expressed as a rate per 100,000 population.</p> <p>Performance for quarter 4 is 400.8, which is below target (520.0) and below national (610.7) and comparator performance (560.4). This measure is good to be low.</p>
8	Admissions of adults (under 65 yrs.) into residential and nursing care. Rate per 100,000 of population.	Low	Year to date	Graduated target Q1: 2.8 Q2: 5.6 Q3: 8.4 Q4: 11.2	11.2	1.0	2.2	5.4	9.2 (provisional)	Green	<p>The Q4 outturn of 9.2 is below the target of 11.2 (good to be low) and our position this time last year 11.2.</p> <p>We are also performing better than the 2016/17 national average of 12.8 and the 2016/17 comparator average of 11.4.</p>	<p>This indicator measures the number of younger adults admitted to long term residential or nursing care, expressed as a rate per 100,000 population.</p> <p>Performance for quarter 4 is 9.2, which is below target (11.2) and below national (12.8) and comparator performance (11.4). This measure is good to be low.</p>

9 % of adults with learning disabilities who live in their own home or with their family	High	Year to date	67.3%	69.2%	67.2%	66.2%	63.8%	69.8% (provisional)	Green	<p>The Q4 outturn of 69.8% is above the target of 67.3% and in line with our position this time last year 69.2%.</p> <p>We are performing slightly below the 2016/17 national average of 76.2% and the 2016/17 comparator average of 75.1%</p>	<p>This indicator measures the proportion of adults with learning disabilities who live independently or with their family</p> <p>Performance for quarter 4 is 69.8%, which is above target (67.3%) and below national (76.2%) and comparator performance (75.1%)</p>
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- Safeguarding our vulnerable
Safeguard vulnerable children; keep children in their own home where it is safe to do so and identify and take action where we find exploitation of children and young people

► Quality

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 % repeat referrals	Low	Month only (not quarterly data)	20%	30%	30%	35%	27%	36%	Red	Statistical Neighbours (21%) and England (22%), South East (26%).	<p>This indicator reflects children who have been referred to Children's Social Care more than once within a 12 month period as a proportion of total referrals received.</p> <p>At the end of Quarter 4 our performance is 36%. This is above the 20% target and above our Statistical Neighbours (21%), the South East (26%) and National (22%) averages.</p> <p>Action is being taken in partnership with Police and Health colleagues to implement a domestic abuse triage system as part of the MASH and review existing assessment tools to improve management oversight and reduce the number of repeat referrals.</p> <p>At the end of April, performance had improved to 29%.</p>
2 % of children who became the subject of a child protection plan for a second or subsequent time	Low	Month only (not quarterly data)	18%	New	18%	23%	32%	18%	Green	Statistical Neighbours (23%), the South East (22%) and England (19%).	<p>This indicator relates to children who are placed on a Child Protection Plan again after previously being on a child protection plan.</p> <p>At the end of Quarter 4 18% of children became the subject of a Child Protection Plan for a second or subsequent time. This has achieved our target of 18% (good to be low), and is better than our Statistical Neighbours (23%), the South East (22%) and England (19%).</p> <p>Since March 2018 we have been conducting monthly reviews of children who are on a Child Protection Plan for a second or subsequent time and learning from these reviews is shared across the service.</p>

<p>³ % of children subject to a Child Protection Plan lasting 2 years or more</p>	<p>Low</p>	<p>Month only (not quarterly data)</p>	<p>2%</p>	<p>1%</p>	<p>1%</p>	<p>3%</p>	<p>2%</p>	<p>2%</p>	<p>Green</p>	<p>Statistical Neighbours and England (2%), South East (3%).</p>	<p>This measure looks at the number of children who are on a Child Protection Plan for two years or more compared to the total number of children who are on a Child Protection Plan.</p> <p>Buckinghamshire is performing well in this area with just 2% of children being on a child protection plan for two or more years.</p> <p>All children who are on a Child Protection Plan are reviewed at regular intervals.</p>
<p>⁴ % of care leavers in suitable accommodation</p>	<p>High</p>	<p>Month only (not quarterly data)</p>	<p>78%</p>	<p>90%</p>	<p>93%</p>	<p>86%</p>	<p>91%</p>	<p>89%</p>	<p>Green</p>	<p>Statistical Neighbours (79%), South East (80%), England (84%).</p>	<p>This indicator refers to our duty to provide or maintain a care leaver in suitable accommodation.</p> <p>At the end of Quarter 4, 89 % of care leavers in Bucks were in suitable accommodation, which is above target and is better than our Statistical Neighbours (79%), the South East (80%) and England (84%).</p> <p>Care Services have good working partnerships with Buckinghamshire’s Commissioners, who source suitable accommodation, and with District Council Housing Officers. A Housing Protocol is in place and regularly reviewed.</p>

5	% of care leavers in employment, education, or training (EET)	High	Month only (not quarterly data)	47%	64%	65%	60%	67%	60%	Green	Statistical Neighbours (52%), South East (50%), England (50%).	<p>This indicator relates to our duty to set out an education or training plan for a care leaver which extends beyond their 21st birthday. Some young people will be in employment post education/training.</p> <p>At the end of Quarter 4 our performance of 60% is above target and is higher than our Statistical Neighbours (52%), the South East (50%) and England (50%).</p> <p>Work to improve performance further includes the development of a skills database aiming to match care leavers to opportunities on offer, and developing new pathways to Higher Education in partnership with Bucks New University and St Mary's University.</p>
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► Voice of the child

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
6	% of Children in Need (not including CP, CLA) seen in the last 6 weeks	High	Month only (not quarterly data)	100% (5% tolerance)	New Definition	90%	88%	88%	90%	Amber	<p>Benchmarking information is not available.</p> <p>This indicator relates to the requirement for children who are being supported through a Child in Need plan to be seen by a Social Worker every 6 weeks.</p> <p>At the end of Quarter 4, 90% of Children in Need were seen in the last 6 weeks which is 5% below the tolerance target of 95%. Benchmarking information is not available.</p> <p>An audit programme of all Children in Need cases is underway to ascertain the most appropriate way to meet their needs, and regular reflective supervision ensures that visits to children are purposeful and progress actions relevant to improve outcomes.</p>

7	High	Month only (not quarterly data)	100% (5% tolerance)	95%	95%	95%	96%	94%	Amber	Benchmarking information is not available.	<p>This indicator measures the proportion of children with a Child Protection Plan who are seen at least once every 4 weeks.</p> <p>At the end of Quarter 4, 94% of children with a Child Protection Plan had been seen in the last 4 weeks which is 1% below the tolerance target of 95%. Benchmarking information is not available.</p> <p>Team Managers receive twice weekly reports on visits that are due for children on Child Protection Plans, and weekly team meetings identify concerns and pressures which may affect visits. Contingency plans are put in place to support visits which may be at risk.</p>
8	High	Month only (not quarterly data)	100% (5% tolerance)	94%	93%	93%	95%	87%	Amber	Benchmarking information is not available.	<p>This indicator measures the proportion of children in care who are seen by a Social Worker every 6 weeks.</p> <p>At the end of Quarter 4, 87% of children in care had been seen in the last 6 weeks which is 8% below the tolerance target of 95%. Benchmarking information is not available.</p> <p>We are developing a targeted action plan to ensure that a consistent visiting pattern for all children is resumed without delay.</p>

► Reviewing children's Plans

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
9 % of Children in Need (CIN) reviewed in time (not including Child Protection, Children Looked After)	High	Month only (not quarterly data)	100% (15% tolerance)	New Definition	86%	81%	77%	80%	Amber	Benchmarking information is not currently available.	<p>This indicator measures the proportion of Children in Need who are reviewed regularly. Children and their families who are subject to a Child In Need plan are required to have a first review of this plan one month after it has been agreed, and subsequently the plan should be reviewed every 3 months.</p> <p>At the end of Quarter 4, 80% of Children in Need had been reviewed within timescales, which is 5% below the tolerance target of 85%. Benchmarking information is not available.</p> <p>We have identified lower performance within some teams and are developing remedial action plans with these teams to target all upcoming reviews.</p>
10 % of Child Protection Plans reviewed in timescales	High	Month only (not quarterly data)	100% (5% tolerance)	96%	88%	95%	95%	94%	Amber	Benchmarking information is not currently available.	<p>This indicator measures the proportion of children with Child Protection Plans who are reviewed within timescales. Children who are on a child protection plan are required to have the first review of their plan within 3 months of the initial conference and further reviews of the plan should be held at 6 month intervals.</p> <p>At the end of Quarter 4, 94% of children with Child Protection Plans had been reviewed within timescales, which is 1% below the tolerance target of 95%. Benchmarking information is not available.</p> <p>We are reviewing all Child Protection Review conferences to ensure these can proceed as scheduled, taking remedial action where necessary.</p>

11	% of CLA (Children Looked After) have their reviews completed on time	High	Month only (not quarterly data)	100% (5% tolerance)	96%	87%	94%	98%	100%	Green	Benchmarking information is not currently available.	<p>This indicator measures the proportion of Children Looked After who have their reviews completed on time. When a child becomes looked after their first review must take place within 20 working days. The second review must take place within 3 months of the initial review and subsequent reviews at intervals of not more than 6 months thereafter.</p> <p>At the end of Quarter 4, 100% of children with Child Protection Plans had been reviewed within timescales. Benchmarking information is not available.</p> <p>We will continue to monitor this performance closely.</p>
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► Timeliness of the journey of the child

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
12 % assessments completed in 45 working days	High	Month only (not quarterly data)	100% (14% tolerance)	89%	81%	75%	69%	83%	Amber	Statistical Neighbours (86%), South East (83%), England (83%). Note: There is a 14% tolerance against the target of 100% to align with Statistical Neighbour performance (86%-100% = Green, less than 86% = Amber, less than 77.4% = Red).	<p>This indicator measures the proportion of assessments which are completed within 45 working days.</p> <p>At the end of Quarter 4, 83% of assessments were completed within 45 working days which is 3% below the target tolerance of 86%. Our performance is lower than statistical neighbours (86%) but equal to the South East (83%) and national averages (83%).</p> <p>We are improving management oversight and offering targeted support to teams. We will be introducing an assessment tracking system to secure further improvement.</p>
13 % ICPC (Initial Child Protection Conference) held within 15 working days of the strategy discussion	High	Month only (not quarterly data)	100% (18% tolerance)	53%	56%	91%	95%	82%	Green	Statistical Neighbours (82%), South East (72%) and England (77%).	<p>This indicator measures the proportion of Initial Child Protection Conferences (ICPC) which take place within 15 working days of the Strategy Discussion.</p> <p>At the end of Quarter 4, 82% of ICPC's were held within 15 working days which has achieved the target tolerance. Our performance is equal to that of statistical neighbours (82%) and better than the South East (72%) and national averages (77%).</p> <p>We routinely monitor and review all ICPC requests received to ensure these are conducted in a timely and efficient manner.</p>

► Sufficiency of children's placements

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
14 % of CLA living within 20 miles of home	High	Month only (not quarterly data)	56%	38%	36%	57%	51%	47%	Red	Statistical Neighbours (62%), South East (63%), England (74%).	<p>This indicator measures the proportion of children in care who are placed within 20 miles of their home address.</p> <p>At the end of Quarter 4, 47% of children in care were placed within 20 miles, which is below our target of 56%. Our performance is worse than that of statistical neighbours (62%) and also worse than the South East (63%) and national averages (74%).</p> <p>Through the Children Looked After Project Board we are focusing on increasing local in-house placement provision so that children can be placed closer to home when we become their corporate parent.</p>
15 % of children in care placed with own provision (in-house foster care and Buckinghamshire Children's home)	High	Month only (not quarterly data)	24%	17%	16%	16%	15%	15%	Red	CIPFA neighbours (44%) - Source: Children Looked After CIPFA report 2016.	<p>This indicator measures the proportion of children in care who are placed with in-house foster care, or within our Children's home.</p> <p>At the end of Quarter 4, 15% of children in care were placed in our own provision, which is below our target of 24%. Our performance is worse than that of statistical neighbours reported in the 2016 CIPFA report (44%).</p> <p>Action is underway to launch the new Fostering Recruitment & Retention Strategy, to deliver a year on year increase of internal foster places.</p>

16	% of Children Looked After (CLA) in residential care	Low	Month only (not quarterly data)	10%	11%	10%	12%	13%	14%	Red	Comparative CIPFA neighbours (9%) - Source: CLA CIPFA report 2016.	<p>This indicator measures the proportion of children in care who are in residential placements.</p> <p>At the end of Quarter 4, 14% of children in care were placed in residential services, which is above our target of 10%. Our performance is worse than that of statistical neighbours reported in the 2016 CIPFA report (9%).</p> <p>4 new local residential care homes are in development and this will help to strengthen the local placement sufficiency strategy. This will improve the local authority's capacity to meet the needs of children looked after by meeting their care needs by placing them in local provision.</p>
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► Permanency for children

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary	
17	% of children waiting <14 months between entering care and moving in with their adoptive family	High	Financial year	100%	79%	67%	50%	55%	56%	Red	Statistical Neighbours (43%), England (47%).	<p>This indicator measures the length of time children who are placed for adoption wait before they move into an adoptive family.</p> <p>At the end of Quarter 4, 56% of children in care were placed in our own provision, which is below our target of 100%. Our performance is worse than that reported by statistical neighbours (43%) and nationally (47%).</p> <p>We continue to robustly implement planned recruitment for those children with complex needs for whom adoption in in their best interests, and are working closely with Social Workers to identify suitable adopters.</p>

● Safeguarding our vulnerable

Improve outcomes for children with special educational needs or disability
 Deliver effective interventions and family support to achieve better outcomes for all children, reducing the need to access statutory services

► Improving Education Standards for Disadvantaged Pupils

Measure	Good to be	Data period	Target	Last years outturn 2016	2014	2015	2016	2017	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 Year 1 Phonics - expected standard gap between disadvantaged pupils % and others %	Low	Annual outturn only	13%	17%	23%	18%	17%	16%	Red	2017 England = 14% (disadvantaged = 70%, other = 84%)	Annual outturn - No update this Q.
2 Key Stage 2 - expected standard (reading, writing & maths) gap between disadvantaged pupils % and others %	Low	Annual outturn only	22%	24%	N/A	N/A	24%	30%	Red	2017 England = 20% (disadvantaged = 48%, other = 68%)	Annual outturn - No update this Q.
3 Key Stage 4 - Attainment 8 gap between disadvantaged pupils and others	Low	Annual outturn only	12.3	13.9	N/A	N/A	13.9	14.3	Red	2017 England = 12.8 (disadvantaged = 37.1, other = 49.9)	This indicator measures the gap in attainment between disadvantaged and non-disadvantaged pupils across 8 subjects including English and Mathematics. In 2017 the average Attainment 8 score for disadvantaged pupils in Buckinghamshire was 35.6, compared to a score of 49.9 for other (non-disadvantaged) pupils nationally. A whole school improvement model has been developed called 'Side by Side,' which is supporting under performing schools with expertise from the wider school community.
4 Early Years Foundation Stage Profile - 'good level of development' gap between disadvantaged pupils % and others %	Low	Annual outturn only	18%	18%	24%	21%	18%	19%	Amber	National data is not available for this group of pupils	Annual outturn - No update this Q.

► Improving Education for SEND Pupils

Measure	Good to be	Data period	Target	Last years outturn 2016	2014	2015	2016	2017	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
⁵ Key Stage 2 - % of pupils with a statement of SEN or EHCP reaching the expected standard in reading, writing and mathematics	High	Annual outturn only	11%	9%	N/A	N/A	9%	8%	Amber	England 2017 = 8% South East 2017 = 7%	Annual outturn - No update this Q.
⁶ Key Stage 4 - average Attainment 8 score for pupils with a statement of SEN or EHCP	High	Annual outturn only	22.0	19.9	N/A	N/A	19.9	16.5	Amber	England 2017 = 13.9 South East 2017 = 14.2	<p>This indicator measures across 8 subjects including English and Mathematics for pupils with an Education, Health and Care Plan for Special Educational Needs and/or Disability.</p> <p>In 2017 the average Attainment 8 score for pupils with a statement or EHCP in Buckinghamshire was 16.5 compared to 13.9 for similar pupils nationally.</p> <p>A new SENDIAN pilot (Special Education Needs and Disabilities, Inclusion and Additional Needs) is being delivered which aims to identify children's needs at the earliest stage and ensure that the specific needs of children are managed effectively in mainstream settings. The Side by Side initiative will include an 'Inclusion Project' to share outstanding practice for raising attainment of SEN pupils in mainstream classrooms.</p>

Measure	Good to be	Data period	Target	Last years outturn 2016	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
7 % new Education, Health & Care plans issued within 20 weeks (excluding exceptions)	High	Quarterly	100.0%	50.9%	16.4%	19.8%	19.4%	8.5%	Red	2016 calendar year Buckinghamshire = 50.9 South East = 43.1 England = 58.6 2017 calendar year data is due to be published in July 2018.	<p>This indicator measures the number of young people with Special Educational Needs and/or Disability who receive a support plan in a timely manner.</p> <p>Figures reported are cumulative for the calendar year to date.</p> <p>Performance at the end of the 2017 calendar year of 19.4% is below target (100%), regional (42.5%) and national averages (55.7%).</p> <p>Performance for January to March is 8.5% and this process is now being managed robustly with weekly monitoring meetings.</p>

● Creating Opportunities & Build Self-Reliance

Ensure that our pre-school children grow up 'school ready' and enable and support all our children to be successful and cared for throughout their school years

► Exclusions and Attendance

Measure	Good to be	Data period	Target	Last outturn	2014	2015	2016	2017	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
8 Overall attendance rate - primary schools	High	Annual outturn only	96.1%	96.1% (2015/16)	96.3%	96.3%	96.1%	96.2%	Green	England 2017 = 96.0%, South East 2017 = 96.1%	<p>This indicator measures the attendance rate at Primary Schools in Buckinghamshire.</p> <p>Performance in Buckinghamshire has increased by 0.1% to 96.2%. This is slightly higher than both national and regional averages. Nationally results decreased by 0.1%.</p> <p>We will continue to monitor this closely.</p>
9 Overall attendance rate - secondary schools	High	Annual outturn only	94.8%	94.5% (2015/16)	94.8%	94.5%	94.5%	94.6%	Amber	England 2017 = 94.6%, South East 2017 = 94.6%	<p>This indicator measures the attendance rate at Secondary Schools in Buckinghamshire.</p> <p>Performance in Buckinghamshire has increased by 0.1% to 94.6%. Buckinghamshire results are in line with both national and regional averages. Nationally results decreased by 0.2%.</p> <p>We are working closely with CAMHS to produce a toolkit for schools on improving mental health amongst the school community.</p>
10 Permanent exclusion rate - primary	Low	Annual outturn only	0.02%	0.01% (2015/16 academic year)	data not available	data not available	0.01%	0.05%	Red		Annual outturn - No update this Q.

11	Permanent exclusion rate - secondary	Low	Annual outturn only	0.10%	0.13% (2015/16 academic year)	data not available	0.08%	0.13%	0.24%	Red		Annual outturn - No update this Q.
								This result is for the accademic year 2015/16 because the data runs one year behind.	This result is for the accademic year 2015/16 because the data runs one year behind.			

► Quality of schools

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
12 % of pupils attending schools rated good and outstanding by Ofsted	High	Current quarter only	90.0%	88.0%	88.6%	89.0%	90.1%	90.2%	Green	England 31/8/2017 = 88% South East 31/8/2017 = 88%	<p>This indicator measures the proportion of pupils in Buckinghamshire who attend a school rated as Good or Outstanding by Ofsted.</p> <p>90.2% of pupils in Buckinghamshire currently attend a school within these rating categories which above both national and regional averages (both 88% as at 31/08/2017) and is just above target (90%).</p> <p>Our Education and Skills Strategy sets out the ambitions for ALL children and this is driving our approach to maintain and improve this performance.</p>

► Improving Education Standards for All Pupils - Attainment

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Academic Year 2014/2015	Academic Year 2015/2016	Academic Year 2016/2017	Academic Year 2017/2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
13 Early Years Foundation Stage Profile - % of pupils achieving a good level of development	High	Annual outturn only	72%	71%	64%	68%	71%	74%	Green	England 2017 = 71% SE 2017 = 74%	Annual outturn - No update this Q.
14 Year 1 Phonics - % of pupils reaching the expected standard	High	Annual outturn only	83%	81%	72%	77%	81%	82%	Amber		Annual outturn - No update this Q.
15 Key Stage 1 - % of pupils reaching the expected standard in reading	High	Annual outturn only	78%	77%	N/A	N/A	77%	79%	Green		Annual outturn - No update this Q.
16 Key Stage 1 - % of pupils reaching the expected standard in writing	High	Annual outturn only	68%	65%	N/A	N/A	65%	69%	Green		Annual outturn - No update this Q.

17	Key Stage 1 - % of pupils reaching the expected standard in mathematics	High	Annual outturn only	75%	72%	N/A	N/A	72%	76%	Green		Annual outturn - No update this Q.
18	Key Stage 2 - % of pupils reaching the expected standard in reading, writing and mathematics	High	Annual outturn only	57%	56%	N/A	N/A	56%	64%	Green	England (state-funded) 2017 = 62% SE 2017 = 63%	Annual outturn - No update this Q.
19	Key Stage 4 - average Attainment 8 score	High	Annual outturn only	58.0	55.4	N/A	N/A	55.4	52.6	Amber	England (state-funded) 2017 = 46.1 SE 2017 = 47.2	Annual outturn - No update this Q.

Achieving best value for money and delivering services as efficiently as possible

Measure	Good to be	Data period	Target	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 Forecast revenue expenditure keeps to budget	Breakeven (underspends are positive)	Year end forecast	Breakeven (underspends are positive)	£2.857m underspend	£2.954m underspend	£0.338m underspend	£2.888m underspend (actual for end-of-year)	Green	No benchmarking is available as this is an internal BCC specific financial PI.	Portfolio budgets overspend by £0.8m due to pressures in Children's Social Care, however this was offset by contingency budgets not required in year. Note that Scorecard figures relate to Portfolio finance only.
2 Forecast released capital expenditure keeps to budget	Breakeven (underspends are positive)	Year end forecast	Breakeven (underspends and slippages are positive)	£4.233m slippage	£8.126m slippage £5m underspend £13.126 Total	£13.3m slippage £6.8m underspend £20.1m Total	£17.1m slippage (actual for end-of-year)	Green	No benchmarking is available as this is an internal BCC specific financial PI.	Slippage largely related to Schools and Strategic Transport projects. Underspends were the result of the Southern Area Office and 3rd Lift projects which have been stopped / are under review. Note that Scorecard figures relate to Portfolio finance only.
3 Reduce revenue expenditure through service efficiencies	High	Year end forecast	£16.532m	£16.532m	£15.624m	£15.624m	£15.624m (actual for end-of-year)	Red	No benchmarking is available as this is an internal BCC specific financial PI.	There was a small amount of slippage in the delivery of some efficiency projects within Health & Wellbeing.
4 Increase revenue through additional income	High	Year end forecast	£6.613m	£6.613m	£6.808m	£6.808m	£6.808m (actual for end-of-year)	Green	No benchmarking is available as this is an internal BCC specific financial PI.	Although some income targets were not met, these were offset by over delivery of income from other projects.

● Keeping Buckinghamshire Thriving & Attractive

Protect and enhance our high quality environment, mitigate the impact of strategic national infrastructure projects and promote and encourage sustainable approaches to the use of natural resources and waste

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 % of waste collected for recycling, reuse, composting or anaerobic digestion from household sources (household collection and Household Recycling Centres) [National Indicator 192]	Neutral	Quarterly	56%	56%	56% (this result is for Q4 2016/17 because the data runs one quarter behind)	59.5% (this result is for Q1 2017/18 because the data runs one quarter behind)	58.9% (this result is for Q2 2017/18 because the data runs one quarter behind)	56% (this result is for Q3 2017/18 because the data runs one quarter behind)	Green	Ranked 32 of 352 for the total household waste recycling, composting and reuse rate for English local authorities from April 2014 to March 2015. South Oxfordshire ranked 1 (66.6%), Buckinghamshire ranked 32 (55.5%), Newham ranked 352 (14.7%) http://www.letsrecycle.com/councils/league-tables/	The Countywide target is 56% and we ended this year slightly above at 56.2%. It should be noted that Countywide Recycling figures are always one quarter in arrears (this data covers to the end of Dec 2017). There remains a longer term aspirational target of 60%, but this is unlikely to be met in the short-term due to reduced recycling/composting volumes. A significant part of performance is from green waste composting, which is seasonal, HRC recycling volumes remained steady around 75%. During Q3 there have been countywide behaviour change and communications campaigns to help improve recycling performance. It is too early to understand/correlate if this is having a direct impact.
2 % of re-use, recycling, composting and diversion from landfill for waste delivered at our Household Recycling Centres (HRCs) across Bucks	Neutral	Monthly (1 month in arrears from the quarter end date)	70%	73%	76%	76%	75%	74%	Green	N/A	This measures the % of Household Waste that is sent for Recycling as a % of Total Waste i.e. excludes Residual (black bin bag) waste. Household Recycling Centre year to date performance is on track to meet target - YTD figures, allowing for seasonal variation i.e. reduced green waste in winter.

- Keeping Buckinghamshire Thriving & Attractive
Repair our highways (roads, footpaths, street lights, bridges and drainage) as effectively and speedily as possible

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
1 % of principal roads where structural maintenance should be considered (our 'A' roads) NI-168	Neutral	Annual measure	5.0%	3.7%	Not available	Not available	Not available	3.5%	Green	Benchmark data not available until later in the year	The 2017-18 results indicate a marginal improvement (reduction) on previous years: 5% (2014-15), 3.8% (2015-16), 3.7% (2016-17), 3.5% (2017-18). This reduction in the % of A-road network needing structural maintenance is a result of the continued investment of £15 M per year, which was delivered in year on the network over and above the steady state figure of approx £10 - £12M per year.
2 % Footways requiring structural maintenance (AM04M)	Neutral	Annual measure	10.0%	10.9%	Not available	Not available	Not available	9.7%	Green	Benchmark data not available until later in the year	The 2017-18 results indicate a marginal improvement on previous years: 10.1% (2014-15), 10.9% (2015-16), 10.9% (2016-17), 9.7% (2017-18), however the condition of our footways, despite some increased investment, remains a concern. Approximately £5M of work has taken place on footways in the past 3 years, however the work is not only targeted at the highest-use footways, therefore improvements to the indicator itself are limited.
3 Public Satisfaction around our Public Rights of Way (KBI 15 - Rights of Way)	High	Annual measure	60.0%	58.0%	Not available	Not available	58%	Not available	Amber	Ranked 69/112 authorities surveyed. We were exactly average across all authorities this year for public satisfaction.	Annual Measure - no update this quarter.

Improve the connectivity and reliability of Buckinghamshire's transport network to stimulate economic growth and promote more sustainable travel

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q4 2017/18 CABINET Commentary
4 Deliver congestion management for major infrastructure schemes	Green	Quarterly	Green	new indicator (not available)	Amber	Green	Green	Green	Green	N/A	All 7 projects are on track. However, the A4 Sustainable Travel Scheme (Taplow) and the Eastern Link Road (South) Aylesbury are showing as amber owing to additional work needed to reduce the construction costs (A4 Taplow) and uncertainty around scheme costs (ELR-south). Both projects remain on track to be delivered on schedule.